Report for: **Cabinet – 12th March 2019**

Title: Quarter 3 (Period 9) Budget Monitoring for 2018/19

Report authorised by: Jon Warlow – Chief Finance Officer & Section 151 Officer

Lead Officer: Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) affected: **N**/A

Report for Key/ Non Key Decision Key

1. Introduction

1.1 This budget monitoring report covers the position at Quarter 3 (Period 9) of the 2018/19 financial year including Revenue, Capital, Housing Revenue Account (HRA), and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of Cabinet approved MTFS savings.

2. Cabinet Member Introduction

2.1 I am pleased to be able to confirm that the forecast outturn position has either stabilised or improved for all areas barring Priority 1 (Children's Services) which has shown a further increase this quarter of £1.4m. The pressures driving these costs are significantly outside our control and are either caused by rising population; increased market rates for LAC placements; statutory requirements on us to provide for clients with no recourse to public funds (NRPF) where we have little means of influencing the numbers presenting; and further pressure due to both the increased complexity and numbers of children and young people in the Borough with identified additional needs.

2.2 This is a National issue with 91% of English councils overspending on Children's services in 2017/18. London Boroughs alone overspent by more than £100m that year and early indications are that the current year will see either the same or a worsened position.

2.3 Officers have put in place a range of measures aimed at identifying where alternative or reduced services can be provided whilst still safeguarding our young people and delivering the desired outcomes. I commend them for their efforts and I expect costs in this area to at least stabilise as we move to Year end.

2.4 For the Council overall, there does remain a significant forecast overspend which must be reduced before the end of March. Directors are very aware of their responsibilities in this regard and continue to look to bring spend back to budget or below. At a corporate level, officers continue to look for solutions which will bridge any residual gap or ideally will build up reserves to provide additional resilience for future years. The corporate mitigations include one-off funding from additional retained business rates as part of our participation in the pan-London 100% pilot; further capitalisation opportunities and income from the transfer of commercial properties from the HRA into the GF.

2.5 At Quarter 3, it is forecast that the efforts of services to bring down forecast overspends, coupled with corporate solutions, will enable the Council to end the year with a balanced outturn position however, colleagues must be under no illusions about the impact on next year's budgetary position and overall council resilience if any overspend remains at year end.

3. Recommendations

Cabinet is recommended to:

3.1. Note the forecast revenue outturn for the General Fund (GF), including corporate items, of **£9.1m overspend** post mitigations of £6.4m and the need for remedial actions to be implemented to bring closer to the approved budget (Section 6, Table 1, and Appendix 1).

3.2. Note the HRA forecast of £4.4m underspend. (Section 6, Table 2, and Appendix 2).

3.3. Note the net DSG in-year forecast of £3.5m overspend and projected year end DSG Reserve deficit of £2.6m and the actions being taken to seek to address this (Section 7 and Table 3).

3.4. Note the latest capital forecast expenditure of £172.4m in 2018/19 which equates to 75% of the approved budget (Section 9, Table 5 and Appendix 5).

3.5. Note the forecast delivery of savings in 2018/19 (Section 8, Table 4 and Appendix 4); *and*

3.6. To approve the budget virements as set out in Appendix 3.

4. Reason for Decision

4.1 A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties.

5. Alternative Options Considered

5.1 The report of the management of the Council's financial resources is a duty of the Director of Finance (Section 151 Officer), helping members to exercise their role and no other options have therefore been considered.

6. Revenue Outturn

6.1. As at March 2019, the Council's quarter 3 finance position (including HRA) is a projected overspend of £8.2m for the year ending 2018/19, the General Fund element being £9.1m (Quarter 2: £9.3m). This is after applying corporate mitigations of £6.4m mainly from the application of the budget resilience reserve built into the budget to smooth delays in delivering agreed savings.

6.2. The net General Fund pressure of £9.1m has improved by £0.2m since Quarter 2 however, there still remains a significant gap. Directors need to continue to focus on delivering strategies to mitigate this down and there is an expectation that this will lead to positive results before the end of March. Some of the actions being taken are outlined further in the paragraphs below.

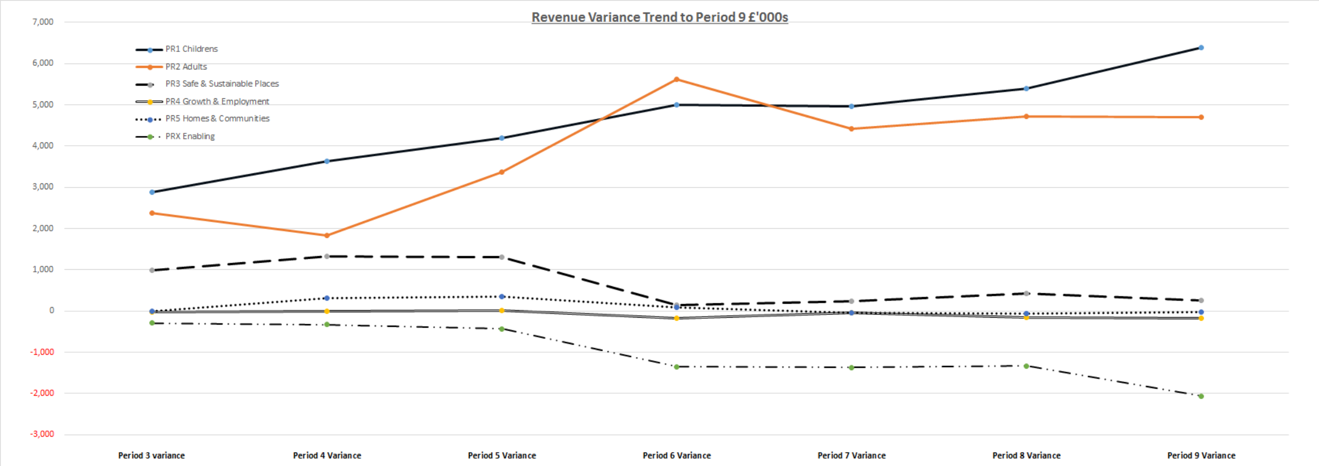
6.3. At a corporate level, officers continue to look for solutions which will bridge any residual gap or ideally will build up reserves to provide additional resilience for future years. The corporate mitigations include one-off funding from additional retained business rates as part of our participation in the pan-London 100% pilot; further capitalisation opportunities and income from the transfer of commercial properties from the HRA into the GF. At this point, it is forecast that the efforts of services to bring down forecast overspends coupled with corporate solutions will enable the Council to end the year with a balanced outturn position however, if any overspend remains at year end this will negatively impact on the resilience of the 2019/20 budget and future year's capacity to properly fund the required transformation programmes.

6.4. Table 1 below sets out financial performance at priority level. A detailed analysis at directorate level is attached in Appendix 1. The forecasts in the appendix are shown before the application of mitigation.

Table 1 – Revenue Budget Monitoring Forecast for Quarter 3, December 2018

Priority	Revised 2018/19 Budget	Non-Delivery of Savings	Base Budget Variance	Corporate Mitigation of Non-Delivered Savings	Q3 Outturn Forecast	Q3 Forecast to Budget Variance	Q2 Forecast to Budget Variance	Forecast Variance Movement Between Q2 and Q3
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
PR1 Childrens	63,092	4,230	4,162	-2,000	69,484	6,392	5,004	1,388
PR2 Adults	97,410	3,552	3,144	-2,000	102,106	4,696	5,619	-923
PR3 Safe & Sustainable Places	31,874	580	-315	0	32,139	265	152	113
PR4 Growth & Employment	7,460	0	-174	0	7,286	-174	-175	1
PR5 Homes & Communities	20,820	0	-32	0	20,788	-32	85	-117
PRX Enabling	28,967	2,404	-2,066	-2,404	26,900	-2,067	-1,351	-716
General Revenue Total	**249,623**	**10,766**	**4,719**	**-6,404**	**258,703**	**9,080**	**9,334**	**-254**
DSG	488	0	3,527		4,015	3,527	3,047	480
HRA	0	0	-4,422		-4,422	-4,422	-3,647	-775
Haringey Total	**250,111**	**10,766**	**3,824**	**-6,404**	**258,296**	**8,185**	**8,734**	**-549**

Diagram 1 – Revenue Budget Forecast Trend to Period 9, December 2018



A summary of the forecast outturn position for Priorities showing significant variances is outlined below. These variances include the impact of the non-delivery of MTFS savings which are further discussed in section 8.

PRIORITY 1 **Overspend £6.4m**

6.5. Priority 1 is forecasting to spend £69.5m against an approved budget of £63.1m resulting in a projected overspend of £6.4m at Quarter 3 an increase of £1.4m since quarter 2 It should be noted that this figure assumes the release of £2m from the budget resilience reserve to offset the impact of slower than planned delivery of savings.

The areas with material variances are detailed below.

6.6. **<u>Children's Placements</u> (£3.0m overspend)**

- **Young Adults Placements (£0.3m overspend):** the underlying overspend is due to non-delivery of 2017/18 and 2018/19 savings. The forecast overspend has reduced by £0.1m compared to Quarter 2. This is as a result of ongoing review of current pathways, which has identified cases where young people's needs can be met at reduced costs, by changing the type placements (whilst still achieving the desired outcome).

- **LAC External Placements (£3m overspend):**
- There has been an adverse movement of £0.6 between Quarter 2 and Quarter 3 in relation to the overall spend on children's placements. Having analysed all the changes there have been since Quarter 2, 3 additional secure placements have attributed to at an additional annual cost of £0.2m and there has been a realisation that there had been a £0.4m mis-posting of care packages through the year which have now been incorporated into the full forecast.

- The cost of external placements is driven by the number of children in placements, the types of placement (Residential, Secure, Fostering, and Semi-Independent Living), and the weekly cost of those placements. Secure and residential placements have the highest weekly costs, with small movements in numbers and / or weekly rates resulting in significant movement in the forecast. Although the number of residential placements remained broadly the same compared to Quarter 2 (39 and 38, respectively), the average weekly cost has increased from £3,198 to £3,258.

The service has implemented an ongoing review of the top 50 high cost placements, to identify cases where services can be provided at reduced costs, whilst still safeguarding young people, and delivering the desired outcomes.
A report has been presented to Children's Improvement Board meeting which sets out the findings of this review and some actions which are both strategic and those with a more immediate impact:
• The development of a family parenting assessment centre business case to reduce the costs associated with assessing families through mother and baby placements in residential centres. The proposal is to develop this service alongside our contact centre with it scheduled to be up and running by June subject an invest to save bid.
• The development of a tiered foster scheme which means our in-house foster carers can manage more complex children which is also subject to invest to save bid.
• The negotiation by Brokerage of better rates with care providers given a number of places that have been spot purchased through them previously.
• An audit of children aged under 14 in residential care, which is yet to be programmed.
• Putting children forward to the complex care panel for joint funding from Health.
Stepping down some of the therapeutic support in some placements where children's conditions have improved since their previous assessment.

- **Fostering (£0.3m underspend):**

There is currently a programme of work to increase the number of in-house foster carers which included a recruitment campaign and reduced reliance on more expensive Independent Fostering Agencies (IFA):

- This is on track to meet the target of 12 in-house foster carers in 2018/19;
- There has seen a reduction in the use of IFAs from 48% in Quarter 1 to 44% in Quarter 3.
- There has seen a significant shift in practice with only 21% (3/14) of new foster placements going to IFAs in October compared to 72% (16/22) of new foster placements in July.
- Has converted 2 independent foster agency carers to in-house foster carers.
- There has been no material forecast movement from Quarter 2 to Quarter 3.

6.7. <u>Other Children's Social Care</u> (£1.8m overspend)

- **Staffing** (**£1.0m overspend**); This is mainly due to the underlying gap between staffing budgets and the costs of established posts, which also includes a £0.4m gap for the current recruitment and retention scheme agreed in 2015/16. There are currently 61 agency staff in post, who on average are £5k per year more expensive than permanent staff, equating to an annual equivalent of £0.3m.
- However, a programme of work is in place to reduce the ratio of agency to permanent employees and the ratio has reduced from 34.3% in July to 29.5% in December. Work to reduce this number further will continue.
- Further budget pressures are caused by underfunding of established posts, which has been addressed as part of the 19/20 budget setting exercise.

- **No Recourse to Public Funds (NRPF) (£0.6m overspend):** There is a statutory requirement to continue to support NRPF clients however, there is insufficient budget to meet needs. There has been an increase of £0.2m compared to the previous quarter due to an increase in client numbers.

- **Other Services (£0.2m overspend):** Minor over and underspends are being projected in First Response, In-House Fostering set up costs, Adoptions & Permanency Placements and Asylum, Young Adults Housing Benefit receipts.

6.8. <u>Children & Young People with Additional Needs</u> (£2.9m overspend)

- **Inclusion Service (£0.4m overspend):** This is due to the shortfall in income for Education Psychology. There is an increased overspend of £0.1m compared to Quarter 2. The service is considering a traded offer for advisory teachers and will consider reducing staff costs as mitigations. The Education Psychology service is in the process of a second round of recruitment for staff to cover a high number of staff who are on maternity leave and who will deliver the services to generate the income. There continues to be a risk of not achieving this income target if these roles cannot be filled successfully. A campaign has been agreed with Hays our recruitment partner to enhance our profile with this recruitment.

- **SEND (£1.1m overspend):** Mainly due to the statutory duty to provide transport for over 19 year olds as part of the SEND Reform, coupled with a shortfall against the income budget, increasing slightly by £0.1m from Quarter 2. The service is in the process of analysing the routes in more detail to assess if any reduction can be achieved.

- Routes and costs for the first school term have also not been able to be finalised, as one of the main providers has left the market earlier than expected, coupled with a supply issue with larger vehicles with the remaining providers who do not have this capacity in their fleet. Currently work is in progress for the recommissioning of all routes from September 2019 and work is being done to ensure there are at least 30 providers are on the framework which will help to drive competition.

- **Family Support and Family Link:** From a budget of £2.8m the service is currently forecasting an **(overspend of £0.9m).** This is mainly driven by social care support packages. The cost for two children with highly complex behaviour and learning disability has increased, resulting in an increased overspend of £0.3m compared to Quarter 2. These children are in the treatment review risk register and their packages have been increased significantly to avoid hospital admissions or long-term residential placements. They are regularly discussed at complex care panel and joint funding is being reviewed with health, with whom we are in discussions about the appropriate level of funding that they should contribute also.

- **Children Centres (£0.5m overspend):** The overspend is due to non-statutory childcare costs and an unachievable income target. There is an ongoing review of the operational costs of the centres to address the budget pressure. There is no movement compared to Quarter 2.

6.9. **<u>Schools & Learning (£0.3m overspend)</u>** due to the reduction of traded income as a result of schools now buying their services directly from HEP. The reported overspend is consistent with Quarter 2.

6.10. **<u>Other Children's Services (£0.2 overspend):</u>** there is an overspend of £0.1m in the director's budget due to consultants' fees to support the service's business improvement programme. It was previously assumed that this would be funded from the Transformation Fund, however the service is now expected to fund this as this funding has now been fully utilised.

PRIORITY 2 **Overspend £4.7m**

6.11. After release of £2.0m from the budget resilience reserve, Priority 2 is forecasting a net spend of £102.1m against a budget of £97.4m resulting in an adverse variance of £4.7m at Quarter 3. This represents a decrease of £0.9m on the position reported at Quarter 2, which is attributable to the receipt of Winter Funding Grant. The areas with material variances are detailed below.

6.12. Care packages **(£6.2m adverse)**. This is made up of –

- £3.5m relating to pressure brought forward from the previous year.
- £3.8m which has arisen in the current year, including £0.5m relating to inflationary uplifts awarded to care providers. The following are contributing to the additional pressures on care packages:
  - Learning Disabilities: £0.6m, made up of £0.1m increase in demand/costs £0.5m underachievement in planned savings.
  - Adults: £2.1m, made up of £1.9m increase in demand/costs and £0.2m underachievement in planned savings.
  - Mental Health: £1.1m made up of £1.1m increase in demand/costs.
- These pressures are mitigated by the receipt of £1.1m Winter Funding Grant.

6.13. Osborne Grove Nursing Home **(£0.7m adverse)**. An embargo on placing new clients in the home (for quality of care issues) remains in place. The management and staffing costs to run the service, which continue at previous levels for the reduced number who now remain living in the home, loss of client contributions, and loss of health funding for purchased beds, contribute to this cost pressure. Consultation with both staff and clients is currently underway, with a view to moving to a single ward by the end of May is currently under way. This should have the effect of reducing revenue costs by £400k in 2019/20.

6.14. Other (£0.1m underspend) – minor variances.

PRIORITY 3 **Overspend £0.2m**

6.15. Priority 3 is forecasting a £0.27m overspend at Quarter 3 which represents an increase of £0.11m on the position at Quarter 2. The main drivers of the projected pressure at period 9 are outlined below:

- Commissioning : **£0.04m overspend** mainly due to reduced projected achievable income from bulky waste services.
- Operations : **£0.1m underspend** predominately due to additional capitalisation in Highways.

- Community Safety : **£0.09m overspend** mainly due to CCTV salary costs with no attributing budget.
- AD for Operations : **£0.08m overspend** mainly due to increased interim staffing costs.
- Operational Resilience : **£0.16m overspend** mainly due to pressures in corporate contracts & emergency planning.

PRIORITY 4 **Underspend £0.17m**

6.16. Priority 4 is forecasting a £0.17m underspend at Quarter 3 which is in line with the position reported at Qtr 2.

PRIORITY 5 (General Fund) **Underspend £0.003m**

6.17. The Housing forecast is largely breakeven. However, a £1.4m Flexible Housing Support Grant (FHSG) credit is offsetting overspend in the Community Housing services budget for Temporary Accommodation (TA)/Homelessness services. Pressure on the TA budget is being driven by rising costs of procuring emergency; TA reduction initiatives are not impacting on TA numbers as much as was anticipated; the impact of the Homelessness Reduction Act; delays in getting new homes supply initiatives up and running, and rehousing requirements at the Broadwater Farm Estate. There are additional costs arising from the required work at the Broadwater Farm estate over and above that outlined in the Cabinet report (26 June 2018) however, these are still being finalised and a firmer picture will be reported as part of the Outturn report.

PRIORITY 5 (HRA) **Underspend £4.4m**

6.18. The HRA budget is projecting an underspend of £4.4m for the year ending March 2019. The HRA outturn summary is set out in Table 2 below.

Table 2 – HRA Budget Forecast (Quarter 3)

HRA Budget (2018/19)	2018/19 Revised Budget	Q3 Forcast	Q3 Forecast Variance	Q2 Forecast Variance	Forecast Variance Movement Q2 to Q3
	£'000	£'000	£'000	£'000	£'000
Managed Services Income	(107,554)	(107,811)	(257)	316	(573)
Managed Services Expenditure	14,025	13,736	(289)	(299)	10
Retained Services Expenditure	76,814	72,939	(3,875)	(3,664)	(211)
Surplus HRA Services (within Retained)	16,715	16,715	0	0	0
Balance of HRA Account	**0**	**(4,421)**	**(4,421)**	**(3,647)**	**(774)**

6.19. The HRA forecast variance movement of an increased underspend (£0.8m) between Q3 vs Q2 is due to:

- A more robust forecast of the leasehold service charge income (£0.3m increase)
- A more robust forecast of commercial income from properties remaining within the HRA (£0.5m increase)

A drawdown from service reserve to offset abortive costs in relation to the previous proposal to sell land to Sanctuary Housing Association as part of the phase 2 infill housing development programme.

PRIORITY X **Underspend £2.1m**

Priority X consists of Non-service and service Corporate budgets

6.20. Non-Service Corporate Revenue (NSR).
Underspend £1.9m

These corporate budgets are projecting an underspend of £1.9m at Quarter 3 due to underspends on debt financing costs (£1.0m) and lower than expected additional payment required to meet the minimum contribution requirement for the pension fund (£0.8m). The improvement of £0.2m since Q2 is largely due to a reduction in forecast treasury costs as a result of slippage in the Council's capital programme.

6.21. Priority X Corporate Service Budgets **Underspend £0.2m**

The underspend across the corporate services budgets as a whole is driven by an underspend in Strategy and Communications (£0.5m) as a result of staff vacancies and additional income arising from the new out of home advertising contract staff vacancies. In addition the Shared Service Centre is projecting an underspend of (£0.2m) where lower than budgeted staffing and running costs within HR (£0.5m) and the saving on the Occupational Health and Wellbeing Contract (£0.1m) are offsetting the income shortfall on the Schools Traded Service (£0.2m) and a small pressure across IT budgets (0.2m). Small staffing related overspends remain within the Finance Division due to the use of agency staff pending completion of its restructure (£0.1m); Customer Services and Libraries (£0.1m) and within the Corporate Programme Management Office which works on the Council's transformation programmes (£0.2m). These overspends are being managed down where possible. The service budgets account for the majority of the favourable movement in Priority X from Quarter 2 (£0.5m) and is largely as a result of the reforecasting of staffing costs to take account of updated vacancy assumptions and further capitalisation opportunities.

6.22. On 28th January, James Brokenshire, Secretary of State for Ministry of Housing, Communities and Local Government, announced through a written statement that additional funding will be provided to help councils carry out their preparations for exit from the EU and do appropriate contingency planning. £40m of this will be allocated upfront to all councils; half in 2018/19 and half in 2019/20. This equates to £210k for Haringey across the two years. It is proposed that this funding, once received, be allocated to the Organisational Resilience team within Environment & Neighbourhoods Directorate as they are leading on the Council's readiness and planning for Brexit.

6.23. The sufficiency or otherwise of this funding cannot yet be determined. It has been highlighted as a significant risk in the 2019/20 Budget/19/24 MTFS report and will be reported as necessary through future monitoring reports.

7. **Dedicated Schools Grant (DSG)** **Overspend £3.5m**

7.1. The DSG is projecting an in-year overspend of £3.5m for the year resulting in a projected year-end DSG reserve deficit of £2.6m. This is set out in more detail in Table 3 below.

Table 3 – DSG Reserve Position Quarter 3

Blocks	Opening DSG Reserves at 01/04/18	Schools Forum agreed transfer between blocks	One-off transfer from Reserves into HNB Budget	Revised DSG Reserves	Q3 Forecast	Closing DSG Reserves at Q3	Closing DSG Reserves at Q2	Net movement in period
Schools block	(1,267)	400	488	(379)	(273)	(652)	(652)	(0)
Central block	0	0	0	0	(15)	(15)	(15)	0
Early years block	(1,653)	1,100	0	(552)	6	(547)	(547)	0
High needs block	1,500	(1,500)	0	0	3,809	3,810	3,329	481
Total	(1,419)	0	488	(931)	3,527	2,596	2,116	480

7.2. The DSG projected in year overspend is primarily due to a £1.5m reduction in the high needs block funding announced in the revised July 2018 allocations and a general increase in pupil numbers with special educational needs within the borough which includes provision for young adults up to the age of 25. Additional funding of £625k has been allocated by the ESFA since the last Cabinet report and has been incorporated into the forecast however this has been more than outweighed by increases in demand.

7.3. Schools Forum agreed at its July 2018 meeting to settle the opening High Needs Block deficit within the DSG reserve by transfers from the other blocks and this is shown in the table.

7.4. The projected closing DSG reserve deficit is £2.6m. The Government is proposing to introduce a new process for bringing DSG deficits back into balance. Full details are still to be received however; it is likely to require Councils, in conjunction with school forum, to submit 3 year recovery plans. Further details will be reported in the next report.

8. MTFS Savings 2018/19

8.1. The MTFS savings target for 2018/19 (including brought forward unachieved savings from 2017/18) is £15.72m. Table 4 below summarises the current savings position at priority level.

8.2. Cabinet approved the permanent writing off of £9.82m of these savings in the meeting of 11th December 2018 and the impact of this has been built into the 2019/20 budget and refreshed MTFS. The residual £0.9m savings shortfall identified as still to be delivered in the table below are currently rated as amber which means that, while they may not fully deliver during 2018/19, this is due to slippage in delivery profile rather than deemed as no longer achievable at all. Services are aware that these still need to be achieved.

8.3. The detailed information is included in Appendix 4.

Table 4 – Summary – 2018/19 MTFS Savings by Priority

MTFS Savings 2018/19						
	Total Savings Target 2018-19	Unachievable Savings Written Off in Q2	Revised Deliverable Savings Target	Savings Projected to be Achieved in 2018-19	Savings Projected to be Delivered in 2019-20	% Achieved of Deliverable Target in 2018-19 in Q3
	£'000	£'000	£'000	£'000	£'000	%
Priority 1	4,605	4,516	89	375	(286)	421%
Priority 2	5,290	2,900	2,390	1,738	652	73%
Priority 3	1,735	-	1,735	1,155	580	67%
Priority 4	300	-	300	300	-	100%
Priority 5	50	-	50	50	-	100%
Priority X	519	-	519	519	-	100%
Corporate Savings	3,216	2,404	812	812	-	100%
Total	15,715	9,820	5,895	4,949	946	84%

9. Capital Expenditure Forecast at Quarter 3

Table 5 – Capital Expenditure (Quarter 3)

Priority	2018/19 Revised Budget	2018/19 Q3 Forecast Outturn	2018/19 Q3 Forecast Variance	Movement in Variance from Q2 Forecast
	£'000	£'000	£'000	£'000
Priority 1 - Children's	11,390	5,724	(5,666)	(1,606)
Priority 2 - Adults	8,397	7,625	(772)	3
Priority 3 – Environment & Neighbourhoods	22,017	18,060	(3,957)	127
Priority 4 - Growth & Employment	62,494	52,831	(9,663)	12,972
Priority 5 - Homes & Communities	36,725	24,181	(12,544)	(3,380)
Priority 6 - Enabling	19,278	6,234	(13,043)	54
General Fund Total	**160,300**	**114,655**	**(45,645)**	**8,170**
HRA Priority 5 - Homes & Communities	68,254	57,737	(10,517)	(9,810)
Total	**228,554**	**172,392**	**(56,162)**	**(1,640)**

In comparison to quarter two forecast, the overall capital programme is now anticipating a lower outturn by £1.64m. The main variances are set out below:

Appendix 5 provides details of the variances at a scheme level.

9.1. Children's Services

There is a £1.6m reduction in forecast Q3 when compared to Q2. There have been difficulties in procuring the project management resources required to deliver the challenging programme of surveys that are being undertaken to inform the strategic business case that is being prepared for the Education Assets. There have also been difficulties in procuring the companies needed to undertake the condition surveys.

9.2. Adult Services

The substantive variance in Adults Services relates to the delays in the Linden House project. The delay is due to the increased design development being undertaken to ensure that the specialist needs of the client group are fully taken into account.

9.3. Environment & Neighbourhoods

There are three large variances being reported within the priority. The Structure scheme, variance £1.1m, is delayed due to design issues associated with the statutory undertakers' element of the works. The scheme is anticipated to enter procurement in March/April 2019. The Parkland Walk Bridges scheme, variance £1.3m, is due to delays in the design of the scheme. The scheme is scheduled to enter procurement shortly. The Asset Management of Council Buildings is reporting a variance of £1.3m. The service is currently undertaking a range of activities in order to prepare a programme of works for the next financial year.

9.4. Growth & Employment

The priority is reporting an increase in its outturn of £13m. However, within that number there are a number of improved forecast outturn positions with some offsetting deteriorating outturn forecasts giving a net improvement of £13m.
Improved forecasts are being reported on Tottenham Hale Street (£2m). This is due to the recent grant of planning to Argent Related under the SDP enabling funds to flow. The HRW scheme is projecting to spend £23m against a budget of £6.8m. Within this projection there is a £4m contingency. The Council is obliged to incur this expenditure under the terms of the agreement with Lend Lease who will ultimately reimburse the Council. Whilst this is an in-year variation it will be contained within the overall multi-year budget for the HRW scheme. The Site Acqn (Tottn & Wood Green) is reporting an improved outturn of £3.3m. This primarily relates to the acquisition of Canning Crescent for a supported living scheme.
The most significant deteriorating forecast outturn relates to the Bruce Grove Public Realm Scheme (£2.8m) and the Tottenham High Road Strategy (£0.8m). The initial profiling for these schemes was over optimistic and has been corrected as part of the revisions to the 2019/20 capital programme to be considered by Cabinet and Council.

9.5. Homes & Communities

Overall the priority is reporting a reduced outturn when compared to the Q2 position. However, there is further work to be undertaken on the costs incurred within this priority given the recent changes to the borrowing cap of the HRA. It is likely that the costs of the acquisition of some properties which hitherto were to be transferred to the wholly owned company (WOC) may be transferred to the HRA. This work will be reflected in the outturn. HRA forecast expenditure has deteriorated by £9.8m. Delays in an adjudication process has meant slippage of £2.7m; £4.8m is to be slipped for the acquisition of 400 White hart Lane which is committed but has stage payments related to progress with the construction; and £2.3m relates to delays on a number of schemes.

10. **Contributions to strategic outcomes**

10.1 Adherence to strong and effective financial management will enable the Council to deliver it's stated objectives and priorities.

11. **Statutory Officers Comments**

Finance

11.1 This is a report of the Director of Finance and therefore all finance implications have been highlighted in the body of the report.

Procurement

11.2 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions.

Legal

11.3 The Assistant Director of Corporate Governance has been consulted on this report.

11.4 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its expenditure and income against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation. This could include, as set out in the report, action to reduce spending in the rest of the year.

11.5 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the over spend.

11.6 The Cabinet is responsible for approving virements in excess of certain limits as laid down in the Financial Regulations at Part 4 Section I, and within the Executive's functions at Part 3 Section C, of the Constitution.

Equalities

11.7 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
- Advance equality of opportunity between people who share those protected characteristics and people who do not
- Foster good relations between people who share those characteristics and people who do not.

The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.

11.8 The report provides an update on the Council's financial position in relation to planned MTFS savings and mitigating actions to address current budget overspends. Given the impact on services of savings targets, all MTFS savings were subject to equality impact assessments as report to Full Council on 26 February 2018.

11.9 Any planned mitigating actions that may have an impact beyond that identified within the MTFS impact assessment process should be subject to new equality impact assessment.

12. **Use of Appendices**

Appendix 1 – Directorate Level Forecast (Quarter 3/P9)
Appendix 2 – HRA Forecast (Quarter 3/P9)
Appendix 3 – Virements
Appendix 4 – MTFS Savings
Appendix 5 – Capital Forecast (Quarter 3/P9)

13. **Local Government (Access to Information) Act 1985**

13.1. For access to the background papers or any further information, please contact Frances Palopoli – Head of Corporate Financial Strategy & Monitoring.

Directorate Level Forecast P9 Appendix 1

	2018/19 Revised Budget	Q3 (P9) Outturn Forecast	Q3 (P9) Forecast to Budget Variance	Q2 (P6) Forecast to Budget Variance	Movement in Forecast Variance
PRIORITY_1.PR Priority 1	**63,091,659**	**71,483,584**	**8,391,925**	**7,003,512**	**1,388,413**
PR1_CY.PR Childrens	50,649,870	58,712,292	8,062,422	6,723,338	1,339,084
PR1_COMSIN.PR Commissioning	3,390,400	3,371,800	-18,600	-18,600	0
PR1_PH.PR Public Health	5,960,070	5,980,070	20,000	0	20,000
PR1_SL.PR Schools & Learning	3,091,319	3,419,422	328,103	298,774	29,329
					0
PRIORITY_2.PR Priority 2	**97,409,926**	**104,105,739**	**6,695,813**	**7,619,455**	**-923,642**
PR2_AS.PR Adults	80,922,146	87,462,878	6,540,732	7,639,049	-1,098,317
PR2_COMSIN.PR Commissioning	4,601,700	4,793,911	192,211	-2,194	194,405
PR2_PH.PR Public Health	11,886,080	11,848,950	-37,130	-17,400	-19,730
					0
PRIORITY_3.PR Priority 3	**31,874,065**	**32,138,964**	**264,899**	**151,536**	**113,363**
PR3_COM.PR Commercial & Operations	29,204,655	29,479,054	274,399	159,036	115,363
PR3_PH.PR Public Health	0	0	0	0	0
PR3_COMSIN.PR Commissioning (Culture Museum & Archives)	719,410	709,910	-9,500	-9,500	0
PR3_CFO.PR Chief Finance Officer (Alexandra Palace)	1,950,000	1,950,000	0	2,000	-2,000
					0
PRIORITY_4.PR Priority 4	**7,459,937**	**7,286,102**	**-173,835**	**-175,237**	**1,402**
PR4_PRD.PR Regeneration, Planning & Development	284,225	219,343	-64,882	-20,332	-44,550
PR4_HSEGWT.PR Housing & Growth	1,183,567	1,242,295	58,728	39,585	19,143
PR4_PLAN.PR Planning	2,167,285	2,167,285	0	0	0
PR4_PCP.PR Property & Capital Projects	202,150	201,093	-1,057	-1,057	0
PR4_REGEN.PR Regeneration	3,622,710	3,456,086	-166,624	-193,433	26,809
					0
PRIORITY_5.PR Priority 5	**20,820,135**	**20,788,182**	**-31,953**	**84,848**	**-116,801**
AH03.PR Housing Demand	10,877,203	12,277,391	1,400,188	965,531	434,657
AH05.PR Housing Commissioned Services	989,498	-410,690	-1,400,188	-850,000	-550,188
PR5_COMSIN.PR Commissioning	8,953,434	8,921,481	-31,953	-30,683	-1,270
					0
PRIORITY_X.PR Priority X	**28,967,050**	**26,900,733**	**-2,066,317**	**-1,350,980**	**-715,337**
PRX_CFO.PR Chief Finance Officer	13,748,672	11,959,350	-1,789,322	-1,407,028	-382,294
PRX_CG.PR Corporate Governance	2,657,200	2,716,000	58,800	76,000	-17,200
PRX_CSL.PR Customer Service and Libraries	4,746,000	4,884,997	138,997	169,404	-30,407
PRX_DCE.PR Deputy Chief Executive	9,300	9,300	0	0	0
PRX_LCEO.PR Leader and Chief Executive Office	561,948	26,225	-535,723	-429,370	-106,353
PRX_SSC.PR Shared Service Centre	7,019,272	6,867,208	-152,064	78,665	-230,729
PRX_TR.PR Transformation & Resources	224,658	437,653	212,995	161,350	51,645
TOTAL	**249,622,772**	**262,703,304**	**13,080,532**	**13,333,134**	**-252,602**

Appendix 2 HRA Forecast Q3

HRA BUDGET 2018/19	2018/19 Revised Budget	Q3 2018/19 Actual Spend	Q3 2018/19 Forecast	Q3 2018/19 Forecast Variance	Q2 2018/19 Forecast Variance	Forecast Variance Movement Q3 vs Q2
	£000's	£000's	£000's	£000's	£000's	£000's
UE0721 Managed Services Income						
H39001 Rent - Dwellings	(81,071)	(58,998)	(80,690)	381	456	(75)
H39101 Rent - Garages	(858)	(520)	(730)	128	148	(20)
H39102 Rent - Commercial	(138)	(732)	(756)	(618)	(422)	(196)
H39201 Income - Heating	(288)	(218)	(295)	(7)	(5)	(2)
H39202 Income - Light and Power	(1,095)	(795)	(1,084)	11	7	5
H39301 Service Charge Income - Leasehold	(8,124)	(6,840)	(8,460)	(336)		(336)
H39401 ServChgInc SuppHousg	(1,495)	(1,106)	(1,509)	(14)	(23)	9
H39402 Service Charge Income - Concierge	(1,562)	(1,114)	(1,506)	56	29	27
H39405 Grounds Maintenance	(2,307)	(1,638)	(2,233)	74	65	9
H39406 Caretaking	(1,845)	(1,308)	(1,783)	62	55	7
H39407 Street Sweeping	(1,891)	(1,367)	(1,864)	27	18	9
H40102 Water Rates Receivable	(7,090)	(5,477)	(7,112)	(22)	(11)	(12)
H40404 Bad Debt Provision - Leaseholders	210		210			
UE0721 Managed Services Income TOTAL	**(107,554)**	**(80,114)**	**(107,811)**	**(258)**	**316**	**(574)**
UE0722 Managed Services Expenditure						
H31300 Housing Management WG	23	30	40	17		17
H32300 Housing Management NT	28	23	24	(4)		(4)
H33300 Housing Management Hornsey		17	27	27	10	17
H33400 TA Hostels	252	101	252			
H34300 Housing Management ST	9	18	22	13	10	3
H35300 Housing Management BWF	11		1	(11)		(11)
H37210 Under Occupation	128	119	145	18		18
H39002 Rent - Hostels	(1,920)	(1,450)	(1,985)	(65)	(66)	1
H39404 Service Charge Income - Hostels	(330)	(251)	(343)	(13)	(14)	
H40001 Repairs - Central Recharges	2	(9)	(12)	(14)	(22)	8
H40004 Responsive Repairs - Hostels	342	241	342			
H40101 Water Rates Payable	6,024	6,017	6,059	35	35	
H40104 HousMgmntRechg Central	107	174	232	125	125	
H40111 Other RentCollection	162	81	135	(27)	(27)	
H40206 HousMgmntRechg Energ	1,609	474	1,309	(300)	(300)	
H40208 Special Services Cleaning	2,734	(533)	2,734			
H40209 Special Services Ground Maint	1,802	844	1,702	(100)		(100)
H40212 HRA Pest Control	284	116	234	(50)	(50)	
H40213 Estate Controlled Parking	20	8	20			
H40303 Supporting People Payments	1,856	1,343	1,836	(20)	(30)	10
H40309 Commercial Property - Expenditure		7	10	10		10
H40401 Bad Debt Provision - Dwellings	664		664			
H40405 BAd Debt Provision - Commercial	68		68			
H40406 Bad Debt Provisions - Hostels						
H40801 HRA- Council Tax	150	123	220	70	30	40
S14520 Supported Housing						
UE0722 Managed Services Expenditure TOTAL	**14,025**	**7,492**	**13,736**	**(289)**	**(299)**	**10**
UE0731 Retained Services Expenditure						
H38002 Anti Social Behaviour Service	581	21	764	184	187	(4)
H39601 Interest Receivable	(76)	()	(304)	(228)	(228)	()
H40112 Corporate democratic Core	765	429	572	(193)	(193)	
H40301 Leasehold Payments	(139)	29	(104)	35	33	2
H40305 Landlords Insurance - Tenanted	312	318	318	6	6	
H40306 Landlords - NNDR	132		50	(82)	(82)	
H40308 Landlords Insurance - Leasehold	1,500	1,395	1,395	(105)	(105)	
H40501 Capital Financing Costs	10,000	1	10,611	611	638	(27)
H40601 Depreciation - Dwellings	20,068		15,551	(4,518)	(4,518)	
H40805 ALMO HRA Management Fee	39,275	29,439	39,275	()	(112)	112
H49000 Housing Revenue Account	16,715		16,716		()	
H60002 GF to HRA Recharges	2,952	2,499	3,029	77	77	
H60003 Estate Renewal	300	1	339	39	339	(300)
H60004 HIERS/ Regeneration Team	867	137	867			
S11100 Emergency Response Management		767	300	300	293	6
S14400 Supported Housing Central	278	190	278			
UE0731 Retained Services Expenditure TOTAL	**93,529**	**35,227**	**89,654**	**(3,875)**	**(3,664)**	**(210)**
(Surplus) for the year on HRA Services		**(37,396)**	**(4,422)**	**(4,422)**	**(3,647)**	**(775)**

Appendix 3 : Virements

Transfers from Reserves & Contingencies (2018/19) - for noting

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
9	3	Environment & Neighbourhood	Revenue	312,500		Transfer from Reserves	Finsbury Park Improvement Service Reserve Drawdown for 2018/19
9	3	Environment & Neighbourhood	Revenue	723,240	723,240	Transfer from Non Service Contingencies	Drawdown for Contractual and Energy Inflationary Budget Pressure in E&N for 2018-19
10	X	HR	Revenue	370,000		Transfer from reserves	Drawdown from the Transformation Fund Reserve to fund the Workforce Strategy and delivery of the Leading Together programme

Virements for Approval (2018/19)

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
9	X	Shared Service Centre	Revenue	621,100	621,100	Budget Realignment	IT Staffing, projects and contract budget realignment for service delivery and infrastructure.
9	X	Shared Service Centre	Revenue	113,500	311,535	Budget Transfer	Transfer of Banking and Income Team staffing cost budgets from the SSC to Corporate Finance
9	X	Shared Service Centre	Revenue		272,633	Budget Transfer	Transfer of Financial Systems Team staff budgets from the SSC to IT
10	1	Children's	Revenue	625,500		Grant Allocation	Additional DSG funding for the High Needs Block from ESFA (Dec 2018)
11	1	Children Services	Capital	1,021,236		Additional Grant Allocation	Additional 2018/19 Devolved Funding Capital (DFC) received from DfE
11	2	Adult Services	Capital	2,900,000		Budget Transfer	Budget transfer from Strategic Acquisition budget (P.4) to fund the acquisition of Canning Crescent.
11	5	Environment & Neighbourhood	Capital	2,500,000		Budget Transfer	Budget transfer from Strategic Acquisition budget (P.4) to fund the acquisition of property on Woodside avenue.
11	4	Regeneration, Planning & Development	Capital	- 5,400,000		Budget Transfer	Budget reduction as a result of transfer from Strategic Acquisition budget to P.2 towards the acquisition of Canning crescent & P.5 for the acquisition of property on Woodside avenue.

		Total 2018/19		**3,787,076**	**1,928,508**		

Appendix 4 : MTFS Savings

Appendix 4A

Ref	Proposal	2017-18 B/Fwd £'000	2018-19 (Pre-Agreed MTFS) £'000	2018-19 (New MTFS) £'000	2018/19 Total £'000	RAG Status	Firm Commitment £'000
	P1 - Childrens						
A1.2	Early Help & Targeted Response	62	100		162	AMBER	62
A1.8	SEND Restructure	134	-		134	AMBER	50
1.4	Restructure in DCT (Family Link) :- Restructure around Family Link will yield this saving, although likely to be delivered across two years	120	-		120	AMBER	30
1.5	Self funded EP Service :- Through development of a traded service model in Education Psychology stabilised and being tracked, currently able to deliver majority of saving in year 1, with residual delivered in year 2.	350	-		350	AMBER	224
1.6	Respite Officer (Commissioning) :- On track for delivery via the recommissioning of Haselmere Respite Centre	168	-		168	AMBER	9
	Subtotal AMBER	**834**	**100**	**0**	**934**		**375**
	Total	**834**	**100**	**-**	**934**		**375**

Appendix 4B

Ref	Proposal	2017-18 B/Fwd £'000	2018-19 (Pre-Agreed MTFS) £'000	2018-19 (New MTFS) £'000	2018/19 Total £'000	RAG Status	Firm Commitment £'000
	P2 - Adults						
B2.7	Haringey Learning Disability Partnership			1,140	1,140	AMBER	605
B2.8	Mental Health			390	390	AMBER	290
B2.9	Physical Support			860	860	AMBER	843
		-	**-**	**2,390**	**2,390**		**1,738**
	Total	**-**	**-**	**2,390**	**2,390**		**1,738**

Appendix 4C

Ref	Proposal	2017-18 B/Fwd £'000	2018-19 (Pre-Agreed MTFS) £'000	2018-19 (New MTFS) £'000	2018/19 Total £'000	RAG Status	Firm Commitment £'000
	P3 - Cleaner and Safer						
A3.2	Charging for Bulky Household Waste		100		100	AMBER	
A3.3	Charging for Replacement Wheelie Bins		50		50	AMBER	
A3.11	Relocation of Parking/CCTV processes and appeals		380		380	AMBER	-
A3.1	Charge Green Waste - income generation		375		375	AMBER	325
	Amber Total	**-**	**905**	**-**	**905**		**325**
A3.4	Charging for recycling bins and increasing residual bins for RSLs, Managing Agents, Developers, etc.		50		50	GREEN	50
A3.6	Reduce Outreach/ Education team - Service reduction		65		65	GREEN	65
A3.7	Closure of Park View Road R&R - Service reduction		115		115	GREEN	115
A3.9	Rationalisation of Parking Visitor Permits		225		225	GREEN	225
A3.12	Move to Cashless Parking	75			75	GREEN	75
A3.15	Increase in CO2 Parking Permit Charge		300		300	GREEN	300
	Green Total	**75**	**755**	**-**	**830**		**830**
	Grand Total	**75**	**1,660**	**-**	**1,735**		**1,155**

Appendix 4D

Ref	Proposal	2017-18 B/Fwd £'000	2018-19 (Pre-Agreed MTFS) £'000	2018-19 (New MTFS) £'000	2018/19 Total £'000	RAG Status	Firm Commitment £'000
	P4 - Growth & Employment						
A4.2	Planning service - Increase in planning income				-		
A4.3	Corporate projects - Transfer of functions to HDV	250			250	GREEN	250
B4.1	Tottenham Regeneration programme			50	50	GREEN	50
	Total	**250**	**-**	**50**	**300**		**300**

Appendix 4E

Ref	Proposal	2017-18 B/Fwd £'000	2018-19 (Pre-Agreed MTFS) £'000	2018-19 (New MTFS) £'000	2018/19 Total £'000	RAG Status	Firm Commitment £'000
	P5 - Housing & HRA						
B5.1	Housing			50	50	GREEN	50
	Total	**-**	**-**	**50**	**50**		**50**

Appendix 4F

Ref	Proposal	2017-18 B/Fwd £'000	2018-19 (Pre-Agreed MTFS) £'000	2018-19 (New MTFS) £'000	2018/19 Total £'000	RAG Status	Firm Commitment £'000
	PX - Enabling						
A6.5	Shared Service Centre - new delivery model for shared services		250		250	GREEN	250
A6.11	Closure of internal Print Room		51		51	GREEN	51
A6.12	Communications - reduction in staffing	53			53	GREEN	53
A6.15	Insurance	48			48	GREEN	48
A6.16	Accounts Payable	117			117	GREEN	117
	Total	**218**	**301**	**-**	**519**		**519**

Appendix 4G

	Corporate Savings						
	Bad Debt Provision - Finance restruture element	200			200	GREEN	200
A6.8	Senior Management Savings	226			226	GREEN	226
A6.9	Alexandra House - Decant		250		250	GREEN	250
	Professional Development Centre	136			136	GREEN	136
		562	**250**	**-**	**812**		**812**
	Total	**562**	**250**	**-**	**812**		**812**

	Grand Total	**1939**	**2311**	**2490**	**6740**		**4949**

Appendix 5 Capital Forecast Q3

SCHEME REF	SCHEME NAME	2018/19 Full Year Revised Budget £,000	Actual Spend to Date @ Q3 (P9) 2018/19 £,000	2018/19 Full Year Forecast Outturn £,000	Budget Variance (Underspend) / Overspend £,000
101	Primary Sch - repairs & maintenance	1,337	243	423	(914)
102	Primary Sch - mod & enhance (Inc SEN)	7,473	1,371	3,641	(3,833)
103	Primary Sch - new places	72	(280)	(144)	(216)
104	Early years	22	3	126	104
109	Youth Services	214	21	62	(151)
110	Devolved Sch Capital	528	504	511	(18)
114	Secondary Sch - mod & enhance (Inc SEN)	902	508	1,026	124
117	Children Safeguarding & Social Care	204	25	25	(179)
199	P1 Other (inc Con't & Social care)	637	0	54	(583)
Priority 1 - Children's		**11,390**	**2,395**	**5,724**	**(5,666)**
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	1,963	1,021	1,813	(150)
206	Community Reablement Hubs	0	0	0	0
207	New Day Opp's Offer	87	33	87	(0)
208	Supported Living Schemes	800	0	800	0
209	Assistive Technology	620	0	620	0
210	Capitalisation of Community Equipment	500	0	650	150
211	Community Alarm Service	177	0	177	(0)
212	Linden house Adaptation	850	30	79	(771)
213	Canning Cresent Assisted Living	2,900	0	2,900	0
214	Osborne Grove Nursing Home	200	0	200	0
216	Homelessness Hub	300	0	300	0
Priority 2 - Adults		**8,397**	**1,084**	**7,625**	**(772)**
301	Street Lighting	1,225	272	1,226	1
302	Borough Roads	4,164	1,863	4,164	(0)
303	Structures (Highways)	1,261	38	186	(1,075)
304	Flood Water Management	567	86	567	(0)
305	Borough Parking Plan	865	52	863	(3)
307	CCTV	0	0	100	100
309	Local Implementation Plan(LIP)	4,465	1,531	4,519	54
310	Developer S106 / S278	750	162	750	(0)
311	Parks Asset Management:	312	0	312	0
313	Active Life in Parks:	431	166	431	(0)
314	Parkland Walk Bridges	1,373	11	111	(1,262)
316	Asset Management of Council Buildings	3,797	793	2,473	(1,324)
317	Down Lane MUGA	420	0	0	(420)
319	Bull Lane MUGA	0	0	0	0
320	LCP - Dynamic Purchasing System	918	477	890	(27)
321	MOPAC - Crime & Disorder Reduction	121	0	121	0
322	Finsbury Park	850	0	850	0
419	NPD Phase 2 LBH Match Funding	498	327	497	(0)
399	P3 Other	0	(476)	0	0
Priority 3 - Safe & Sustainable Places		**22,017**	**5,302**	**18,060**	**(3,957)**
401	Tottenham Hale Green Space	5,887	29	1,914	(3,973)
402	Tottenham Hale Streets	15,051	53	8,053	(6,998)
403	Tottenham Regeneration Fund	0	0	0	0
406	Opportunity Investment Fund	1,868	728	1,245	(623)
407	Growth on the High Road	44	65	65	21
411	Tottenham High Rd & Bruce Grove Stn	419	25	25	(394)
415	North Tott Heritage Initiative	1,109	258	417	(692)
418	Heritage building improvements	2,500	0	2,500	0
421	HRW Acquisition	6,815	2,252	23,032	16,217
426	Northumberland Park	(0)	0	0	0
427	White Hart Lane Public Realm (LIP)	3,264	1,876	2,485	(779)
429	Site Acq (Tott & Wood Green)	4,745	1,485	4,478	(267)
430	Wards Corner CPO	5,000	0	0	(5,000)

434	Wood Green Regeneration	173	9	134	(38)
435	Wood Green Station Road	190	0	100	(90)
438	Vacant possession Civic Centre	2,641	1,999	2,332	(309)
444	Marsh Lane	878	304	452	(426)
445	Hornsey Town Hall	(0)	43	43	43
447	Alexandra Palace - Maintenance	470	470	470	0
450	Winkfield Road	202	115	151	(51)
452	Low Carbon Zones	315	35	118	(197)
464	Bruce Castle	142	22	142	(0)
465	District Energy Network (DEN)	1,179	22	61	(1,118)
467	Contribution to Community Events & Public Space (THFC)	2,867	2,867	2,867	(0)
468	Keston Road (Maya Angelou Contact Centre)	527	401	476	(50)
469	Re-provision of schools in North Tottenham area	0	0	0	0
470	Wood Green HQ, Library & Customer Service Centre	0	0	0	0
471	Tailoring Academy Project	655	3	655	0
472	JLAC Match Fund	0	0	0	0
473	Bruce Grove Public Realm	0	0	0	0
474	Tottenham High Road Strategy	800	0	0	(800)
475	Tottenham Green Public Realm Scheme Phase 2	1,004	0	0	(1,004)
476	HDV Acquisitions & Receipts	(0)	0	0	0
477	Strategic Regeneration Initiatives	2,000	0	0	(2,000)
478	Wood Green Good Growth Fund	650	250	614	(36)
479	54 Muswell Hill Health Centre	1,100	0	0	(1,100)
499	Priority 4 (Others)	0	0	0	0
Priority 4 - Growth & Employment		**62,494**	**13,312**	**52,831**	**(9,663)**
505	TA Solutions	0	49	2	2
506	TA Property Acquisitions Scheme	4,175	8,135	2,483	(1,692)
508	Temporary Acc Supply Conversion	0	0	0	0
509	CPO - Empty Homes	1,050	0	1,125	75
510	Temporary Accommodation Acquisition Programme	25,000	127	14,071	(10,929)
511	Newlon (HA) Monument Way	6,500	6,500	6,500	0
599	P5 Other	0	0	0	0
Priority 5 - Homes & Communities		**36,725**	**14,811**	**24,181**	**(12,544)**
601	Business Imp Programme	3,450	1,951	3,874	424
602	Corporate IT Board	3,609	78	78	(3,532)
603	ICT Shared Service - Set Up / Seed Money	2,500	0	0	(2,500)
604	Continuous Improvement	2,568	62	154	(2,414)
605	Customer Services (Digital Transformation)	1,319	85	272	(1,047)
606	Hornsey Library Refurbishment	1,501	159	711	(790)
621	Libraries IT and Buildings upgrade	534	18	542	8
622	FOBO Programme	0	8	8	8
639	Ways of Working	139	145	439	299
698	Responsiveness Fund	3,500	0	0	(3,500)
699	P6 - Approved Capital Programme Contingency	157	75	157	(0)
Priority 6 - Enabling		**19,278**	**2,580**	**6,234**	**(13,043)**
TOTAL GF CAPITAL PROGRAMME		**160,300**	**39,485**	**114,655**	**(45,645)**
HRA Priority 5 - Homes & Communities					
202	HRA - P2 Aids, Adap's & Assist Tech -Council	1,200	540	875	(325)
590	HRA - P5 Homes for Haringey (HFH)	54,792	21,493	49,777	(5,015)
591	HRA - P4 HRW Leaseholder Acq	0	0	0	0
592	HRA - P4 Homeless Disturbance Payments	0	0	0	0
593	HRA - P5 Stock Acq	4,901	1,821	4,901	(0)
594	HRA - P5 New Build	1,328	128	922	(406)
596	HRA - P4 Social Supermarket	0	0	0	0
597	HRA - Estate Watch	112	158	158	46
598	HRA - Estate Regen (500 White Hart Lane)	5,921	170	1,103	(4,818)
TOTAL HRA CAPITAL PROGRAMME		**68,254**	**24,311**	**57,737**	**(10,517)**
OVERALL CAPITAL PROGRAMME		**228,554**	**63,796**	**172,392**	**(56,162)**